

## NATIONAL MARINE DREDGING COMPANY PJSC

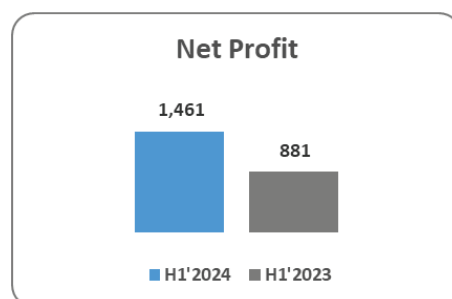
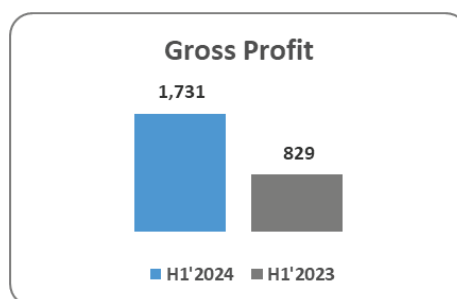
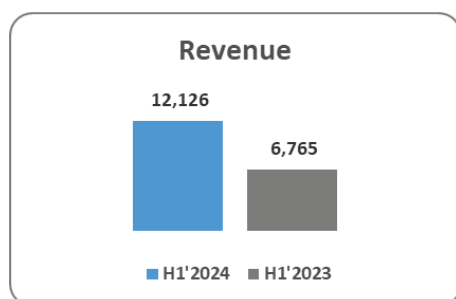
### MANAGEMENT DISCUSSION AND ANALYSIS FOR THE SIX-MONTH PERIOD ENDED 30 June 2024

This Management Discussion and Analysis (MD&A) should be read in conjunction with the unaudited interim condensed consolidated financial statements of National Marine Dredging Company PJSC (“NMDC” or the “Group”) as at and for the six-month period ended 30 June 2024.

NMDC Group reported revenues of **AED 12.1bn** and net profit of **AED 1.46bn** for the six-month period ended 30 June 2024. This demonstrates the Group’s consistent strong performance and continuous growth generating higher shareholder value.

H1 2024		
<b>Revenue</b>	<b>Gross Profit</b>	<b>Net Profit</b>
<b>AED 12.1bn</b>	<b>AED 1.7bn</b>	<b>AED 1.46bn</b>
79% Increase (YOY)	109% Increase (YOY)	66% Increase (YOY)
<b>EBITDA</b>	<b>Total Assets</b>	<b>Total Liabilities</b>
<b>AED 1.9bn</b>	<b>AED 28.5bn</b>	<b>AED 19.2bn</b>
80% Increase (YOY)	37% Increase (YOY)	57% Increase (YOY)
<b>Total Equity</b>	<b>Return on Owners’ Equity</b>	<b>Earning per Share</b>
<b>AED 9.3bn</b>	<b>16%</b>	<b>AED 1.77</b>
8% Increase (YOY)		
<b>Backlog</b>	<b>New Projects Awarded (YTD)</b>	
<b>AED 72.5bn</b>	<b>AED 8.4bn</b>	

Income Statement Summary (AED'mn)	H1'2024	H1'2023	YOY %	Q2'2024	Q2'2023	YOY %
Revenue	12,126	6,765	79%	6,784	3,556	91%
Gross Profit	1,731	829	109%	929	506	84%
Net Profit	1,461	881	66%	820	578	42%



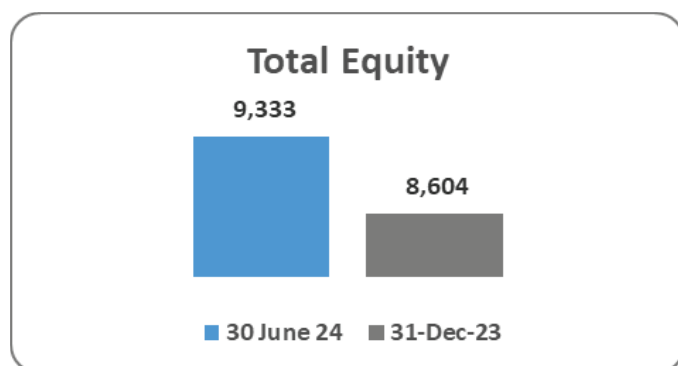
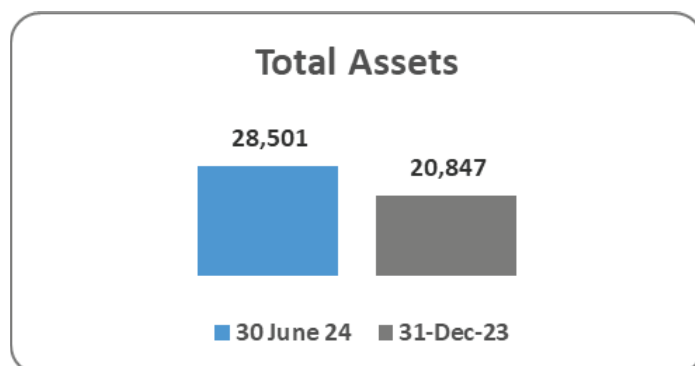
H1 2024 revenue of AED 12,126 million YoY by 79% higher than the corresponding period last year, driven by significant ongoing projects and new awards.

81% (H1 2023: 79%) of revenue was generated from the UAE and 19% (H1 2023: 21%) from international markets (Kingdom of Saudi Arabia, Egypt and India)

H1 gross profit increased YoY by 109% primarily driven by dredging works performed of 187 million m3 (H1 2023: 98 million m3). 67% of total gross profit in the current period is contributed by NMDC D&M Business Unit.

During H1 2024, the Group achieved a 66% growth in net profit after tax, despite significant tax costs of AED 193m in the current period (H1 2023: AED 0.5m tax credit) resulting from the introduction of corporate tax in the UAE.

Balance Sheet Summary (AED'mn)	30 Jun 24	31 Dec 23	YOY %
<b>Total Assets</b>	<b>28,501</b>	<b>20,847</b>	<b>37%</b>
Non-current Assets	7,033	6,024	17%
Current Assets	21,468	14,823	45%
<b>Total Equity</b>	<b>9,333</b>	<b>8,604</b>	<b>8%</b>



Non-current assets as at 30 June 2024 increased to AED 7bn, primarily due to investments of AED 633m in CAPEX (primarily in pipelines, barges, multcats and development of a new yard in KSA) and an investment of AED 200m in an equity-accounted investee.

Furthermore, significant growth in revenue during the period has resulted in corresponding increase in receivables which drove up the overall current assets balance.

Total equity increased by 8% (AED 729m) primarily due to the net profit achieved during the period net of dividends paid to shareholders during the period.

## MAJOR EVENTS

### 1. New Projects Awarded

YTD 2024, the following new projects with a total award value of AED 8.4bn have been awarded to the Group:

- In partnership with Technip Energies and JGC Corporation, an Engineering, procurement and construction project (EPC) of the lower-carbon Ruwais LNG project awarded by Abu Dhabi National Oil Company (“ADNOC”) : AED 4,040m (\$1,100m).
- Engineering, procurement and construction project expected to be completed in 30 months: AED 2,399m (\$653.2m).
- Engineering, procurement and construction (EPC) of a new pipeline and associated facilities for the next phase of the Sales Gas Pipeline Network Enhancement Program (Estidama) awarded by ADNOC Gas: AED 936m (\$254.6m).
- Construction of Al Nouf Artificial Island from ADNOC: AED 502m (\$136.7m).
- DAS Island Reclamation Project for TAMKEEN from ADNOC: AED 209m (\$56.9m).
- Bridge construction and marine works, the first phase of the Tilal Al Reem project from National Projects & Construction LLC: AED 186.5m (\$50.8m).
- Abu Dhabi Mangrove Channel Widening Works (Area 2&3) from Jubail Island Investment Company LLC: AED 130m (\$35m).

### 2. Awards & Recognitions

- NMDC Group CEO Eng. Yasser Zaghoul has been recognized and listed 18<sup>th</sup> among the Top 100 CEO's in the region, as ranked by Forbes Middle East. This prestigious accolade is a testament to his dedication, strategic vision, and tireless commitment to our success.
- NMDC Energy PJSC (Formerly National Petroleum Construction Company PJSC) has been selected as the EPC Contractor of the year 2024 by Oil & Gas Middle East for the third year consecutive year. NMDC Energy's fabrication yard has also been recognized as the Best Modernized Yard in the Middle East.
- NMDC Energy PJSC (Formerly National Petroleum Construction Company PJSC) has been officially recognized and certified by the Ministry of Industry & Advanced Technology (MOIAT) as an Industry 4.0 Digital Leader.

### 3. Other Events

- As part of the Group's International presence, the Group has actively participated in the Egypt Energy Show, as the show presents us an opportunity to demonstrate ongoing efforts to redefine the landscape of energy and dredging projects through innovation, expertise, and global presence.
- NMDC Group participated in the 3<sup>rd</sup> edition of the Make It In The Emirates (MIITE) forum as a Gold sponsor. This involvement signified NMDC profound commitment to nurturing the UAE's industrial landscape.
- The Group has partnered with the Environment Agency – Abu Dhabi (EAD) to launch an innovative beach cleaning initiative that aims to tackle plastic pollution and safeguard marine ecosystems along Abu Dhabi's coastline.
- NMDC Energy PJSC (Formerly National Petroleum Construction Company PJSC), has signed a strategic agreement with JAHEZIYA, a leading provider of emergency firefighting and rescue services, to strengthen fire safety and emergency preparedness through specialized training, boosting NMDC's Energy ability to manage emergencies and crises in line with international standards.

For and on behalf of  
National Marine Dredging Company PJSC



Yasser Nasr Zaghloul  
**Group Chief Executive Officer**





**About National Marine Dredging Company Group:**

The Group is a leading contractor in the field of Engineering, Procurement and Construction (EPC), Dredging and Marine Civil Construction. The Group delivers a range of services including the construction of oil and gas and port infrastructure, land reclamation, coastal defense and deepening and maintenance of waterways. The Group owns and operates a modern fleet of dredgers, pipelay vessels, and jack-up barges supported by a wide range of auxiliary equipment including tugs, workboats and survey vessels. The Group employs 23,358 professionals.

For more information, please visit [www.nmdc-group.com](http://www.nmdc-group.com), or contact:

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